Trans-pandemic

Society

(Re)Learning to live





February 2022

"To live means to learn to lose what you have achieved... and to move on".

Agenda

- **#1** The Context: 2022 2 years in pandemic... but not only
- #2 Social mood, worries and expectations towards the future
- **#3** Trans-pandemic society: some keys
- #4 Key learnings

Trans-pandemic society (Re)learning to live

The Context





Trans-pandemic society (4TH Wave)

2 years in pandemic, more than 6 million deaths

In the last wave, vaccines and the reduced aggressiveness of the Omicron variant have made it possible to contain the death rate (although the number of deaths has exceeded those recorded in previous waves).



09/03/2022 Actualización en: https://coronavirus.jhu.edu/map.html

but have we reached the end?

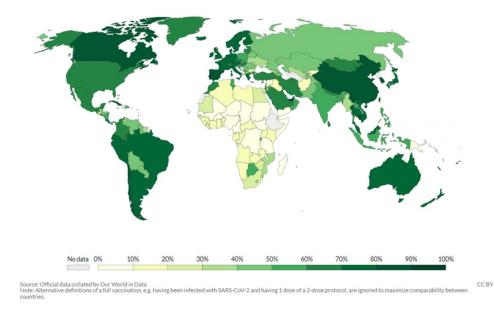


Vaccination peaks and stagnates with an increasing breach between countries

Share of people who completed the initial COVID-19 vaccination protocol, Mar 8, 2022 Total number of people who received all doses prescribed by the initial vaccination protocol, divided by the total population of the country.



Punto de Fuga

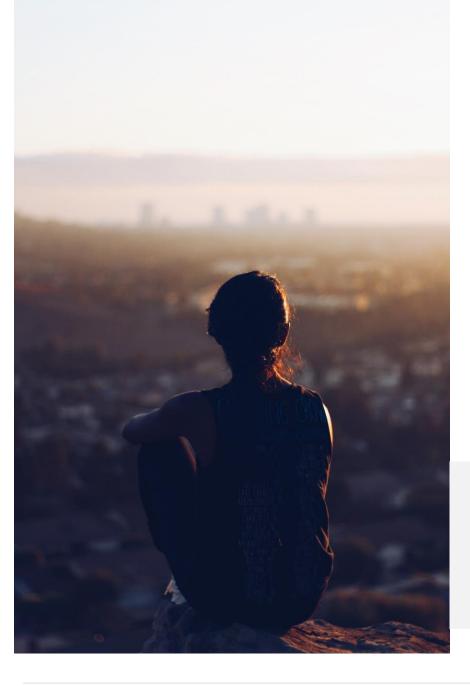


Feb 2022: **56%** of the world's population is vaccinated.

Uncertainty is not only related to the pandemic: A highly complex panorama



Punto de Fuga



Against this background, we have launched **the 4th wave of our international social research**, with the aim of

... gauging the social mood after 2 years of pandemic

... and to determine the newly established social patterns in the post covid society.

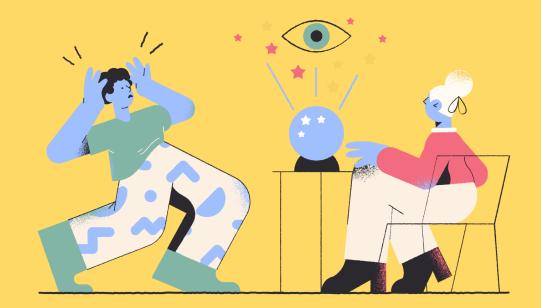


METHODOLOGY

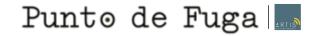
Online interviews LOI: 15 minutes Carried out between 7th and 10th of February 2022

TARGET

Individuals over 18 years of age Worldwide in 10 countries Sampling error (95% CI): +1.8% globally; +5.7% per country Worries and expectations for the future



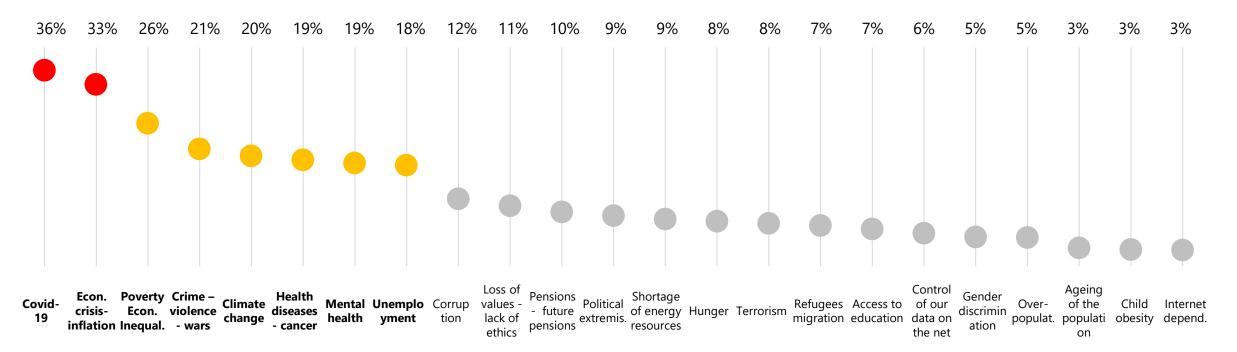




COVID-19 remains the main concern

close behind economic issues (inflation, poverty, job insecurity), war, climate change and health diseases.

Top worries (1st+2nd+3rd place)



Total sample: 3.050 respondents **Question:** What worries you more currently? Secondly? Third?

* Data collected in February, the 10th

The pandemic keeps being a big concern all around

Top worries (1st+2nd+3rd place)		TOTAL COUNTRIES						۲		*	۲	
A	Covid-19/ pandemics	36%	30%	30%	39%	24%	33%	27%	56%	38%	48%	33%
1	Economic crisis/inflation		31%	24%	24%	31%	33%	50%	38%	34%	37%	29%
SAL ST	Poverty / economic inequalities		21%	29%	24%	23%	23%	33%	41%	24%	28%	15%
	Wars/Crime/violence		16%	23%	18%	16%	15%	32%	21%	25%	26%	21%
	Climate change	20%	17%	24%	33%	24%	23%	15%	7%	18%	20%	22%
	Health diseases / cancer	19%	30%	25%	21%	26%	26%	11%	14%	10%	16%	16%
	Mental health	19%	25%	9%	13%	15%	26%	16%	26%	20%	17%	21%
	Job insecurity / Unemployment	18%	31%	20%	10%	18%	17%	23%	5%	17%	21%	22%
	Corruption	12%	10%	5%	9%	10%	9%	22%	18%	13%	15%	14%
Loss of values / lack of ethics		11%	10%	11%	7%	11%	9%	13%	11%	11%	10%	18%
Pensions / future pensions Political extremism		10%	16%	8%	20%	10%	11%	4%	2%	16%	6%	7%
		9%	9%	9%	10%	9%	8%	4%	12%	10%	4%	17%
	Shortage of energy resources	9%	7%	9%	7%	19%	16%	7%	4%	7%	5%	4%
Hunger		8%	11%	9%	6%	5%	7%	15%	2%	7%	10%	10%
	Terrorism	8%	4%	19%	12%	9%	12%	2%	3%	7%	2%	8%
	Refugees / Immigration movements	7%	4%	9%	15%	6%	12%	2%	2%	14%	2%	8%
	Access to education	7%	3%	7%	4%	9%	2%	8%	14%	7%	8%	5%
	Control of our data on the net	6%	5%	7%	9%	10%	4%	4%	5%	4%	4%	8%
	Gender discrimination	5%	9%	5%	4%	4%	2%	5%	7%	6%	7%	4%
	Overpopulation		3%	8%	7%	9%	8%	2%	1%	3%	7%	5%
	Ageing of the population		4%	3%	5%	8%	2%	1%	2%	2%	1%	7%
	Childhood obesity		3%	3%	3%	3%	2%	1%	2%	4%	6%	3%
	Internet dependency	3%	3%	5%	3%	0%	2%	2%	6%	2%	2%	6%

Total sample: 3.050 respondents

Question: What worries you more currently? Secondly? Third?

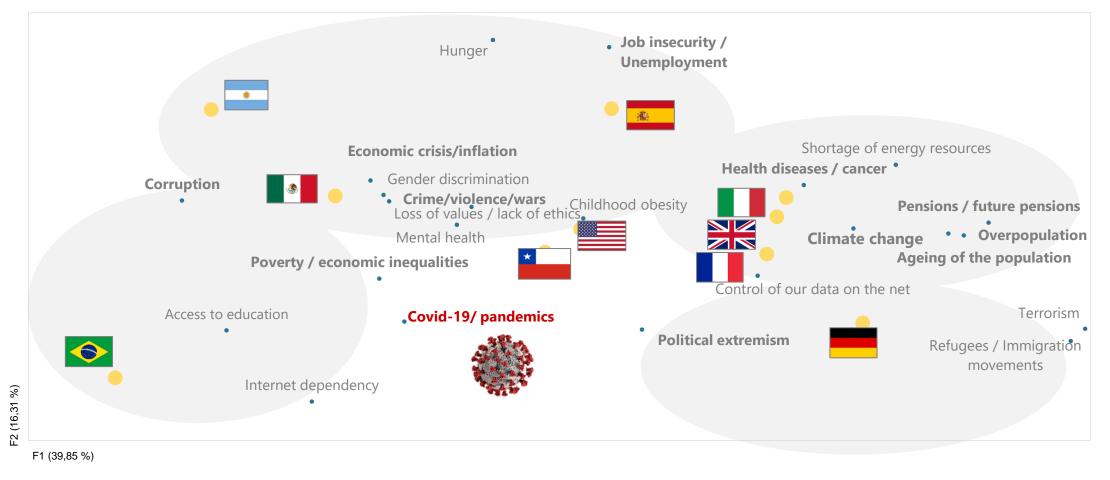
* Data collected in February, the 10th

Top 5 concerns

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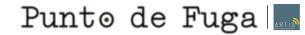
But it is not only COVID-19 that worries us

Focus on corruption in LATAM countries; Unemployment in Spain; Climate change, future pensions, health diseases and ageing of population in Europe. Violence/war is also a concern



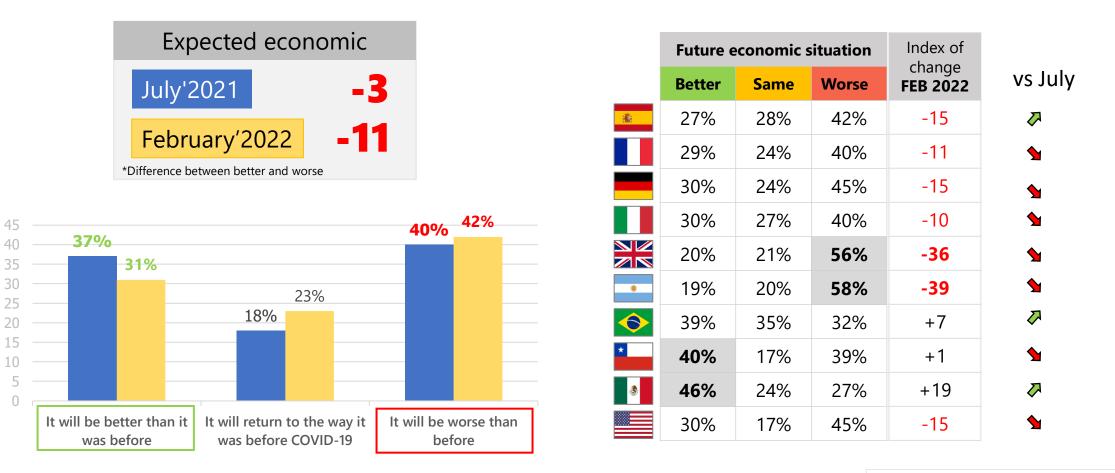
Total sample: 3.050 respondents **Question:** What worries you more currently? Secondly? Third?

* Data collected in February, the 10th



The macroeconomic outlook is not very optimistic

42% of respondents said that it will be worse than before COVID-19 pandemic. Less optimistic outlook than in July'21



Better/worse perspectives than in July'21

Total sample: 3.050 respondents **Question:** Regarding the ECONOMIC SITUATION, what do you expect for the next months? Regarding the economic situation in your country

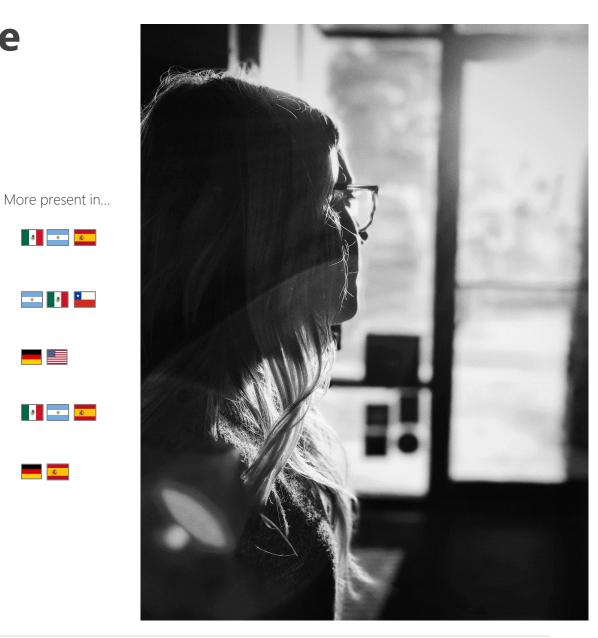
Immediate problems exacerbate fears

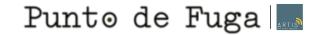
% who is very worried about...

the price rise / inflation rate [43%]
the increasing poverty and inequalities [35%]
a new immediate wave of COVID [31%]
a energy black out [22%]
a war in Europe [19%]

* Data collected in February, the 10th

Total sample: 1,613 respondents **Question:** To what extent are you concerned about the possibility of...?





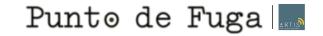
Expectations at the micro level are somewhat better

Only 26% of respondents say their personal finances will get worse, while almost 40% think they will get better.



Total sample: 3.050 respondents

Question: Regarding the ECONOMIC SITUATION, what do you expect for the next months? Regarding the economic situation in your country and particularly your situation.



We live in emotional ambivalence:

positive emotions coexist with tiredness, anxiety and worry. We are tired of being tired

39% 61% 42% 58% 44% 56% 39% 61% 30 20 ··· **JUNE 2020 JULY 2021 FEBRUARY 2022 DECEMBER 2020** vulnerable overwhelmed confident hopeful committed happy relaxed tirec sad creative resigned grateful calm anxious unsafe active disappointed depressed safe quiet fearful nervous

Sentiment ratio (negative and positive emotions)

Total sample: 3.050 respondents **Question:** Select 3 words that describe your current mood.

Worlde from Feb 2022 data

Emotional changes appear very slowly

Moods such as "worried", "fearful", "sad", "overwhelmed" or "angry" decrease as gratitude, activity and happiness increases. However, fatigue and anxiety continue to define our mood.

×) 🤔	Jun 2020	Dec 2020	July 2021	Feb 2022
Worried	28%	26%	22%	22% 🔻
Tired	19%	22%	23%	20%
Anxious	18%	19%	18%	19%
Unsafe	10%	9%	10%	8%
Nervous	9%	8%	8%	8%
Fearful	9%	7%	6%	6% 🔻
Depressed	9%	10%	7%	9%
Sad	8%	8%	6%	6% V
Disappointed	7%	7%	7%	8%
Alone	7%	7%	6%	7%
Vulnerable	7%	6%	7%	6%
Overwhelmed	7%	8%	6%	6% 🔻
Angry	5%	5%	4%	4% 🔻
Incredulous	4%	3%	3%	3%
Shocked	1%	1%	1%	2%

	Jun 2020	Dec 2020	July 2021	Feb 2022
Hopeful	26%	23%	26%	22%
Quiet	18%	16%	17%	16%
Confident	17%	13%	14%	14%
Calm	17%	14%	16%	14%
Grateful	15%	15%	16%	22% 🔺
Relaxed	13%	14%	15%	13%
Active	13%	12%	14%	13% 🔺
Нарру	12%	14%	12%	16% 🔺
Safe	9%	8%	8%	7%
Committed	8%	8%	9%	10%
Creative	8%	10%	9%	9%

Total sample: 3.050 respondents **Question:** Select 3 words that describe your current mood.



3 ways of coping with reality3 attitudinal typologies



PESSIMISTIC

The pandemic has left me in a **bad state of mind**

I feel that I will **never be able** to recover my old life

l am more nervous about getting into big investments

35%



ADAPTATIVE

I feel grateful and hopeful

I want to spend more time with my children, family and friends

I have become thriftier

I feel like **doing new things** as soon as I can

32%



EMPOWERED

You have to squeeze life

l am more **willing to pay for** enjoyment

I have adopted healthier habits and lifestyles

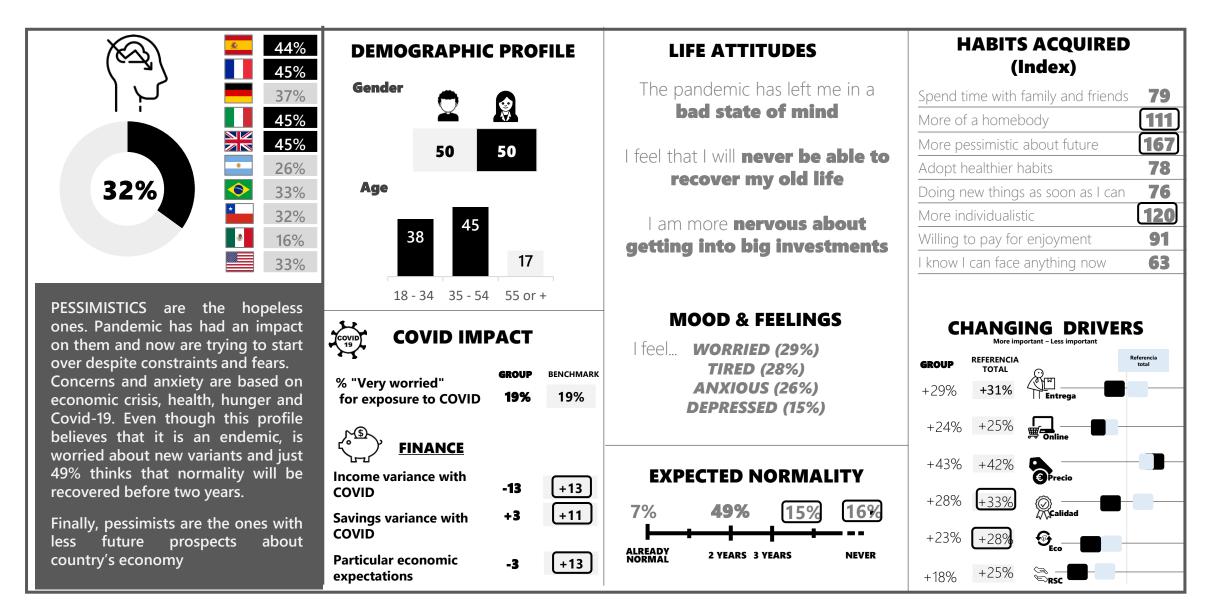
I feel stronger, more selfconfident

33%

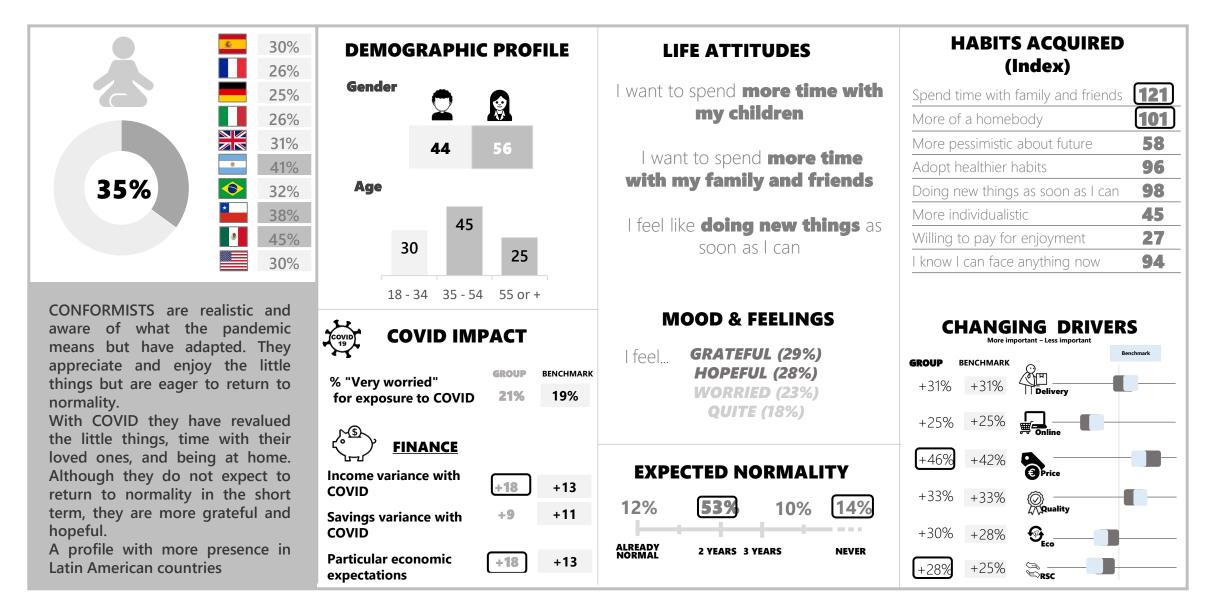
Different attitudes towards post pandemic life

-	-		
	35%	32%	× 1/2° × 1 * 33%
From now on	PESSIMISTIC	ADAPTATIVE	EMPOWERED
I want to spend more time with my children I want to spend more time with my family and friends than I did before I want to move to a quieter place I want to slow down my pace of life I have become more of a homebody; I feel like being at home more I now think much more about the future I have become thriftier I am more nervous about getting into big investments than before I am now more pessimistic about the future After this pandemic, I know I can face anything Because of the pandemic, I have adopted healthier habits and lifestyles I feel like doing new things as soon as I can You have to squeeze life without thinking about tomorrow I am more willing to pay for enjoyment	46% 53% 48% 40% 62% 51% 48% 52% 56% 28% 32% 46% 46% 46% 42%	81% 82% 42% 30% 56% 58% 48% 33% 20% 42% 52% 59% 39%	55% 69% 45% 33% 49% 64% 29% 23% 65% 52% 65% 52% 62% 76% 64%
It's going to be hard for me to get back to my routines	27%	25%	54%
I have become more individualistic ; I look more for myself I believe in the power of society . Society can change things The public is more important than ever. The public has been revalued The pandemic has changed my scale of values The pandemic has left me in a bad state of mind I feel that I will never be able to recover my old life I feel stronger, more self-confident I feel more grateful I love e-working	51% 44% 27% 30% 46% 52% 57% 20% 36% 43%	25% 17% 35% 27% 31% 19% 24% 40% 60% 36%	28% 48% 61% 53% 45% 26% 26% 65% 68% 52%

PESSIMISTIC



ADAPTATIVE

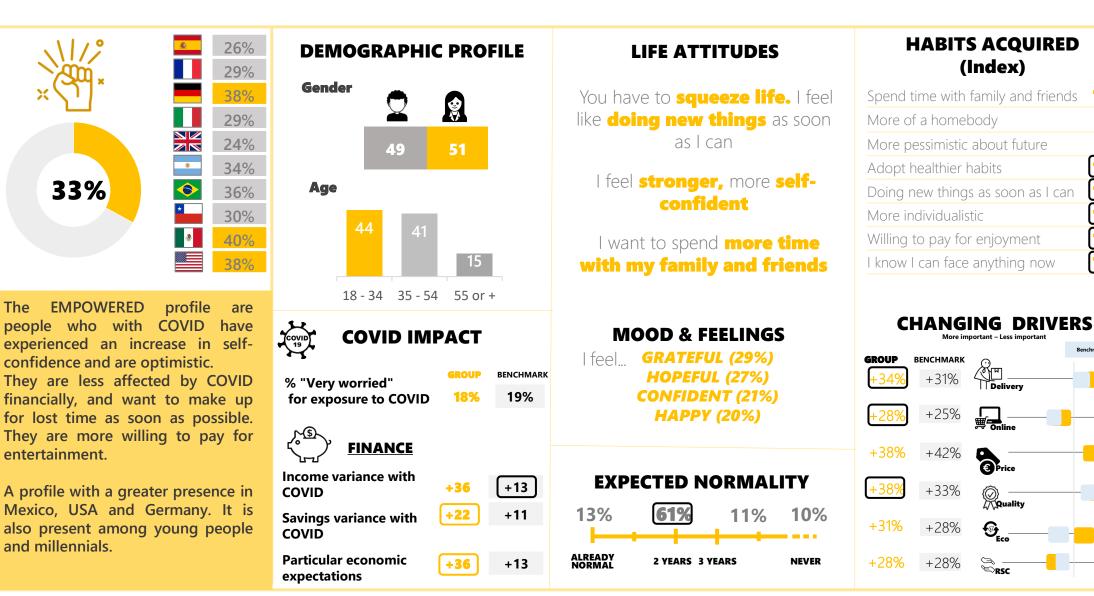


EMPOWERED

102

88

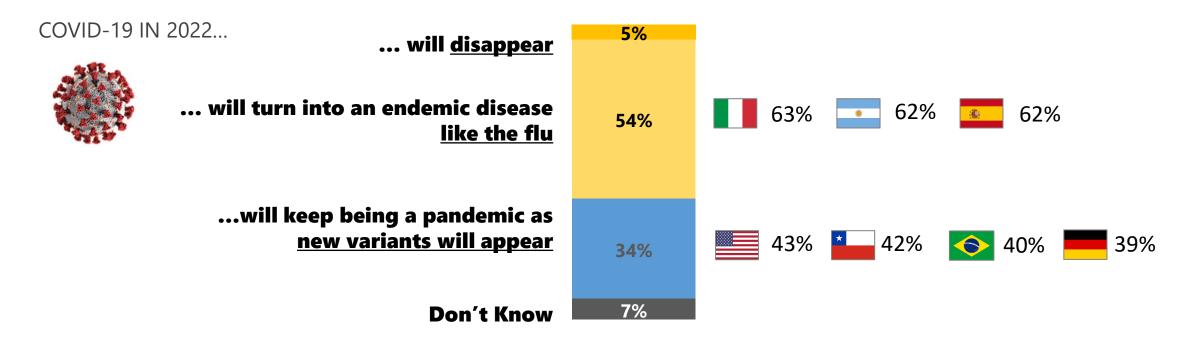
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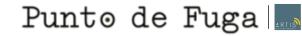
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Will 2022 be the year of the end of the pandemic? We are skeptical

34% fear that new variants will cause new waves, but 54% expect it will eventually become an endemic disease like influenza. In any case, hardly anyone believes it will disappear.

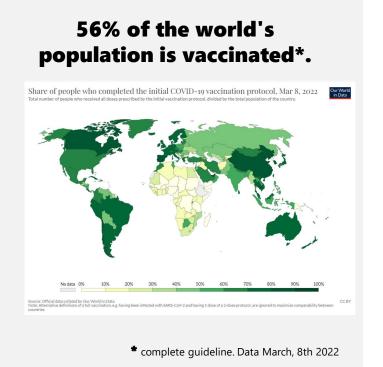


Total sample: 3.050 respondents **Question:** Do you think that in 2022, COVID-19...?



An scepticism which grows over the global vaccination.

Universal availability/distribution of the vaccine is expected within 1-5 years. Greater optimism in Latin American countries. And above all, the alarming gap in access to vaccines between rich and poor countries is a dramatic reality.



jul-21 feb-22 % Accumulated jul-21 feb-22 % Accumulated 67% 72% 79% 72% 72% 79% 16% 13% 20% 18% 31% 28% 14% 13% 5% 7% In 6 months Beweteen 6 and 12 Between 1 and 2 years Between 3 and 5 years

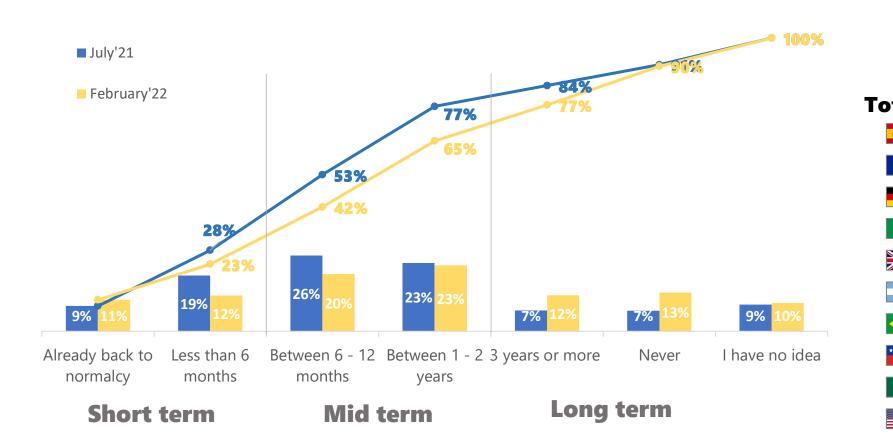
When do you think a vaccine will be available for the entire population?

Total sample: 3.050 respondents

Question: When do you think a vaccine will be available for the entire world population?

As a result, normality does not seem to be coming any time soon -Or at least it won't be like it used to be

Something that is becoming increasingly clear to society



Accumulated data

	Already normalcy	In 6 months	Within a year	Up to 2 years
otal	11%	23%	42%	65%
·(亂)	9%	22%	45%	64%
	11%	21%	40%	58%
	4%	12%	35	58%
	8%	19%	40%	68%
	14%	29%	47%	62%
۲	16%	30%	49%	78%
	6%	21%	45%	68%
*	9%	18%	35%	62%
۲	11%	25%	45%	72%
	20%	31%	43%	58%

Punto de Fuga

Total sample: 3.050 respondents **Question:** When do you expect to regain some normalcy in your life?

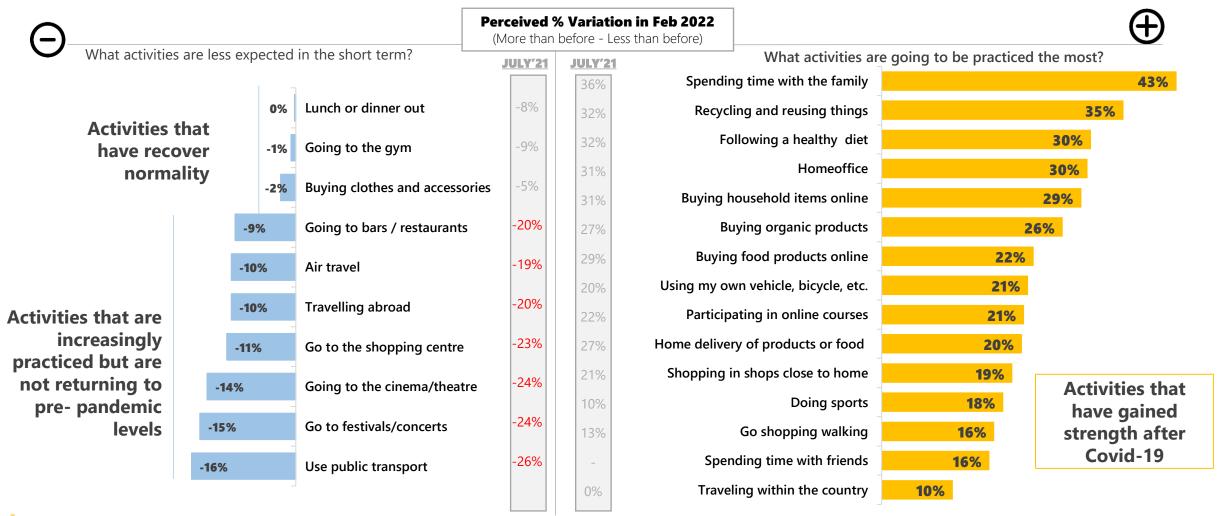


The pandemic has brought a new frame of reference

A change of reality

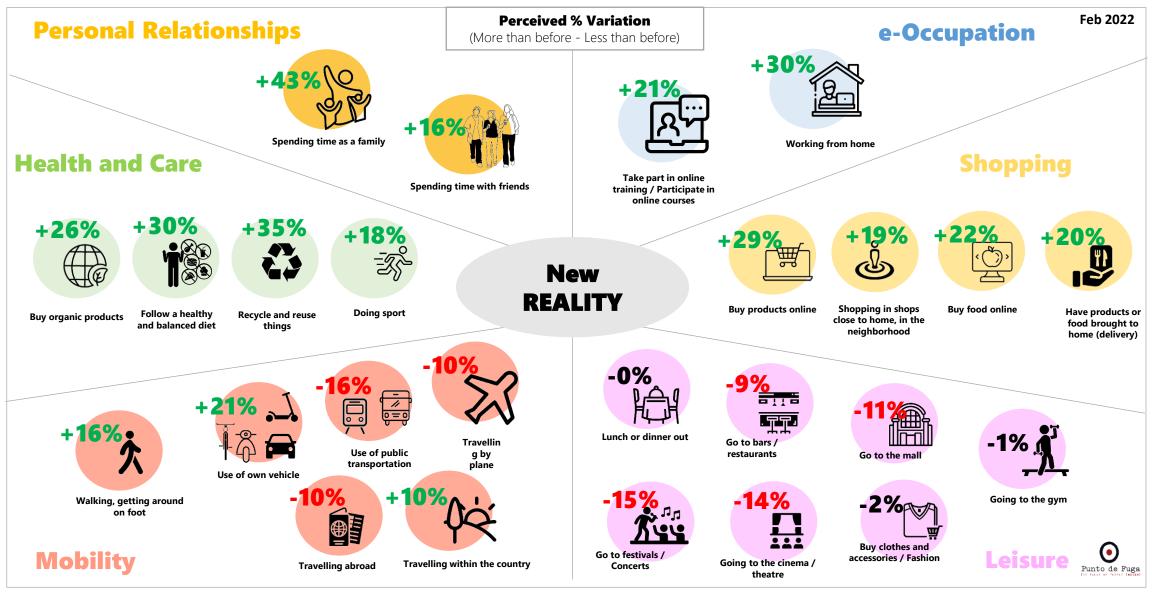
Punto de Fuga 🔜

A reality in which the fear of social activities is progressively being lost, but in which new habits have been acquired that remain



Total sample: 3.050 respondents

Question: Do you think that after the threat of COVID-19 you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?



Question: Do you think that after the threat of COVID-19 you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?

The trans pandemic society: some keys

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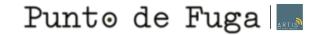
Dames

The trans pandemic society: some keys

- **#1.** My people, my tribe... my home
- **#2.** Uncertainty makes us cautious
- **#3.** Health worries us and occupies us
- #4. Squeeze and savour life. Cherishing the present
- **#5.** Public is valued, but we focus on the self
- **#6.** Digital shopping: not out of security but out of desire
- **#7.** Sustainability under construction
- **#8.** Work revolution.New models of work
- **#9.** Mobility still km0... but looking far ahead
- **#10.** If the economy is uncertain, don't forget the price

#1. My people, my tribe... my home





Because of the pandemic we have reevaluated family time

and as restrictions are lifted, more time with friends is also sought

Spending time with family Spending time with friends **Perceived variation: Perceived variation:** June December July February July December February June 2020 2020 2021 2022 2020 2021 2022 2020 +24%+28% +32% +3%+6% +0%+16%

[67%]

Spend more time with my family and friends is a priority

[60%]

Spend more time with my children is a priority

[% Totally+quite agree]

Total sample: 3.050 respondents

Question: Do you think that you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement

But even we are gradually opening up to the outdoors, we have rediscovered

the pleasure of being at home.



Punto de Fuga

I have become more of a homebody [56%]

I want to move to a quieter place **[45%]**

I want to slow down my pace of life **[34%]**

[% Totally+quite agree]

Puntonted Fugge



#2. Uncertainty makes us cautious

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The pandemic and recent developments affect the base of the pyramid: security.



... risk aversion is on the rise.

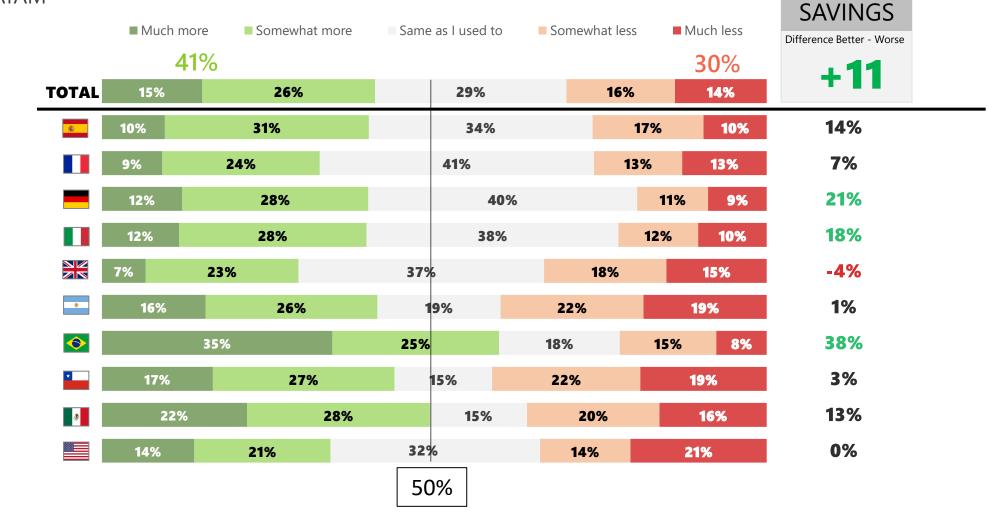
[57%] I now think much more about the future[46%] I have become thriftier

[38%] I am more nervous about getting into big investments

[% Totally+quite agree]

And for a part of society, there are savings awaiting

which might cause a kind of 'revenge spending' once Covid-19 restrictions are lifted. Higher inequalities in LATAM

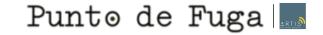


Total sample: 3.050 respondents

Question: Thinking about your income and your expenses since the beginning of the pandemic, are you saving....?

#3. Health worries us and occupies us



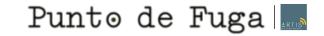


Health is one of our main concerns today

With high focus on mental health in Spain, UK and Brazil



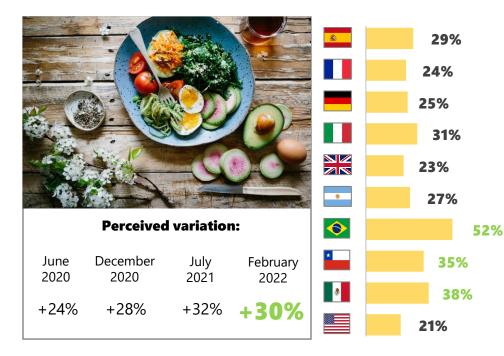
	Top worries (1st+2nd+3rd place)							*	۲	
1	Covid-19/ pandemics 36%	30%	30%	39%	24%	33%	27%	56%	38%	48%	33%
2	Economic crisis/inflation 33%		24%	24%	31%	33%	50%	38%	34%	37%	29%
3	Poverty / economic inequalities 26%	21%	29%	24%	23%	23%	33%	41%	24%	28%	15%
4	Crime/violence/wars 21%	16%	23%	18%	16%	15%	32%	21%	25%	26%	21%
5	Climate change 20%	17%	24%	33%	24%	23%	15%	7%	18%	20%	22%
5	Health diseases / cancer 19%	30%	25%	21%	26%	26%	11%	14%	10%	16%	16%
7	Mental health 19%	25%	9%	13%	15%	26%	16%	26%	20%	17%	21%



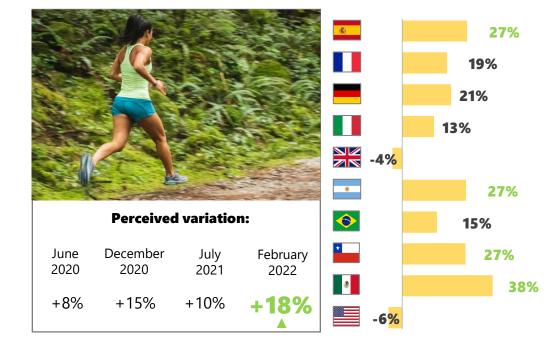
This has reinforced protective self-care

Healthier diet and more sport. Changes observed in most of the countries analyzed

Follow a healthy and balanced diet



Doing sports



Total sample: 3.050 respondents

Question: Do you think that you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement



#4. Squeeze and savour life. Cherishing the present

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We want to make up for lost time, we want to live...

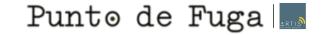
even though 35% of us don't find it easy

I feel like doing things as soon as I can **[60%]** I feel like making up for all the time lost **[53%]** You have to squeeze life, live it to the fullest **[48%]**

It's going to be hard to get back to routines [35%]

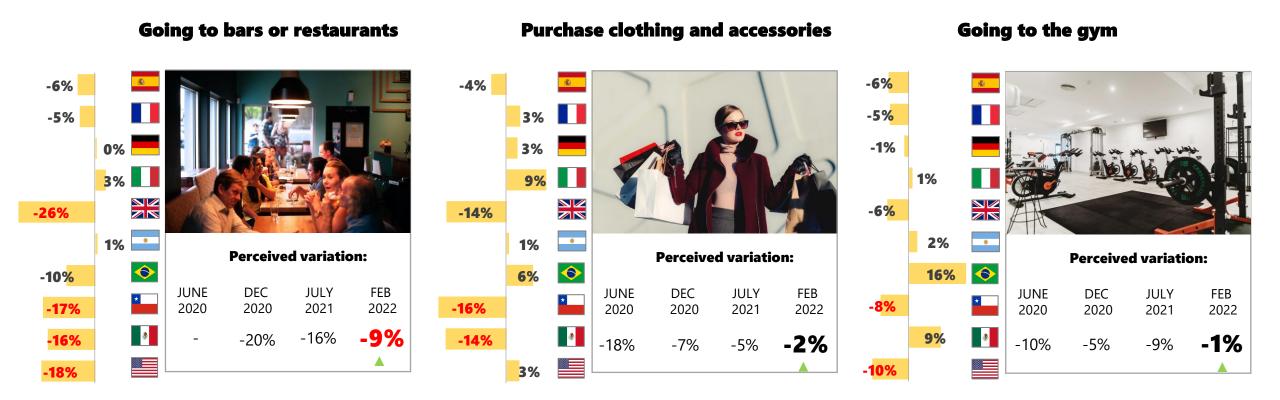


[% Totally+quite agree]



Outdoor recreation is returning to pre-pandemic levels.

Specially in Europe, as LATAM is still constraining this outdoor leisure

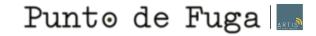


Total sample: 3.050 respondents

Question: Do you think that you will do less, about the same, or more of each of

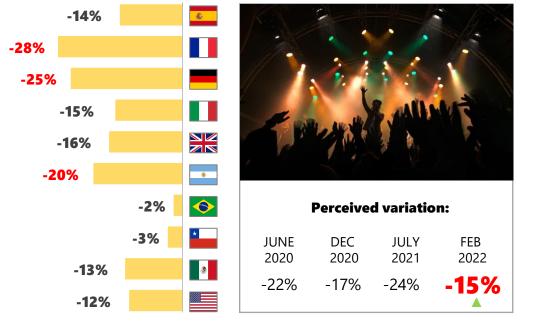
the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement

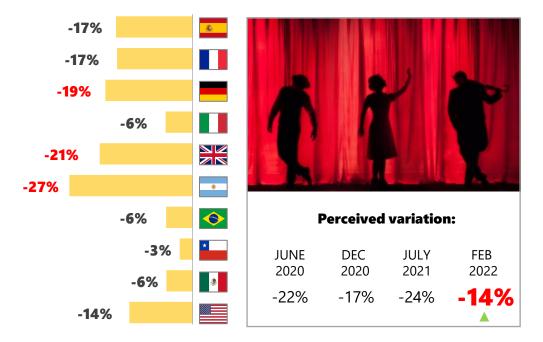


And a major boost to cultural activities is also observed

Although these have not yet fully recovered, they are progressively increasing their activity



Going to festivals and concerts



Going to the cinema and theatre

Total sample: 3.050 respondents **Question:** Do you think that you will do less, about the same, or more of each of

the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement

#5. Public is valued, but we focus on the self



The public and the power of society is valued

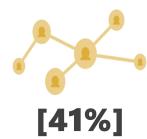
And the effort made by some groups is highly valued (scientists, health professionals, teachers...), even above governments. In the most complicated moments, the solidarity of society emerges



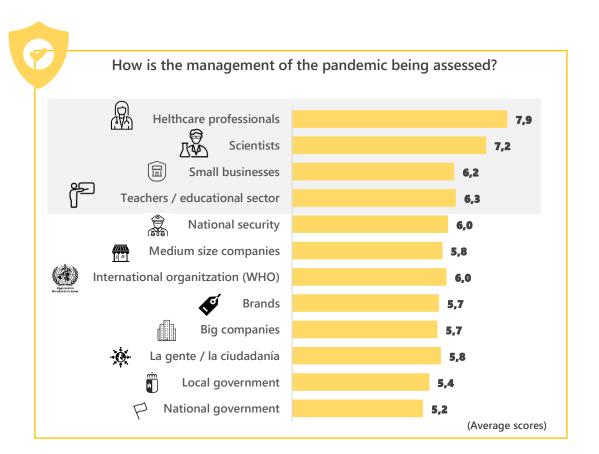
[37%]

I believe that the public is more important than ever.

The Public has been revalued



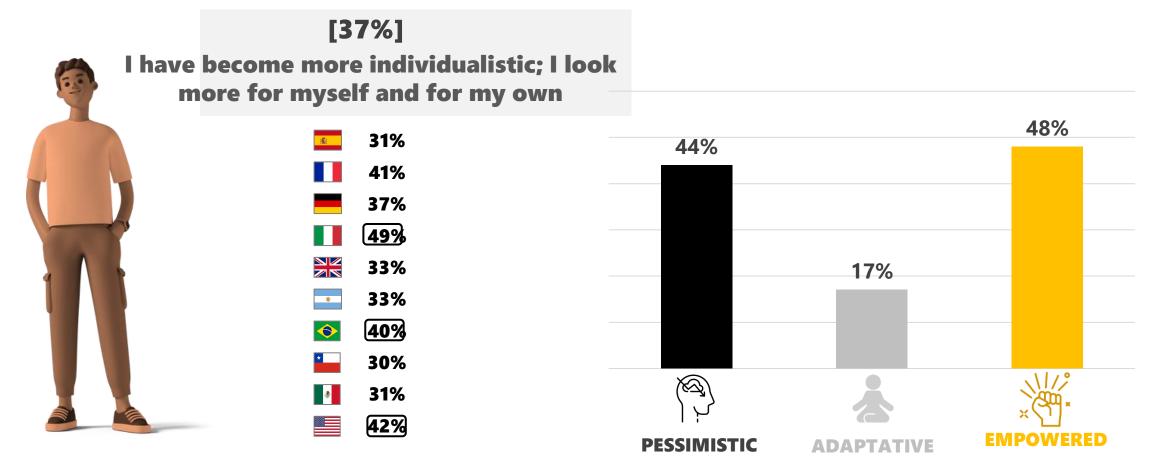
I believe in the power of society. I have realized that society can change things



Total sample: 3.050 respondents **Question:** On a scale of 1 to 10, how would you rate the response to and management of the pandemic of:

But there is also a parallel effect to this uncertainty: individualism is also growing.

Which can lead to 'closing in on oneself' (pessimistic) or in putting oneself one step ahead (empowered).



[% Totally+quite agree]

Punto de Fuga

Puntonted Fuges



#6. Digital shopping: not out of security but out of desire

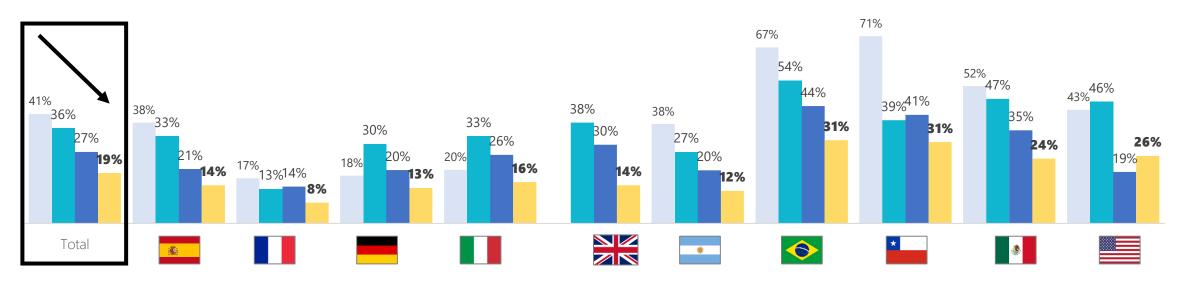
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Concerns about COVID-19 exposure on purchases continue to fall

Even 1 out of 5 remains worried

CURRENT concern about Coronavirus exposure when shopping (% very concerned)

■ jun-20 ■ Dec-20 ■ jul-21 ■ feb-22



Total sample: 3.050 respondents

Question: Now, when you go to the grocery store, how would you rate their level of concern regarding the possibility of being exposed to the coronavirus? Are you....

27%

28%

This allows a gradual return to shopping centres, which is combined with the proximity shopping

A habit that has been boosted during the pandemic.



Total sample: 3.050 respondents Question: Do you think that you will do less, about the same, or more of each of

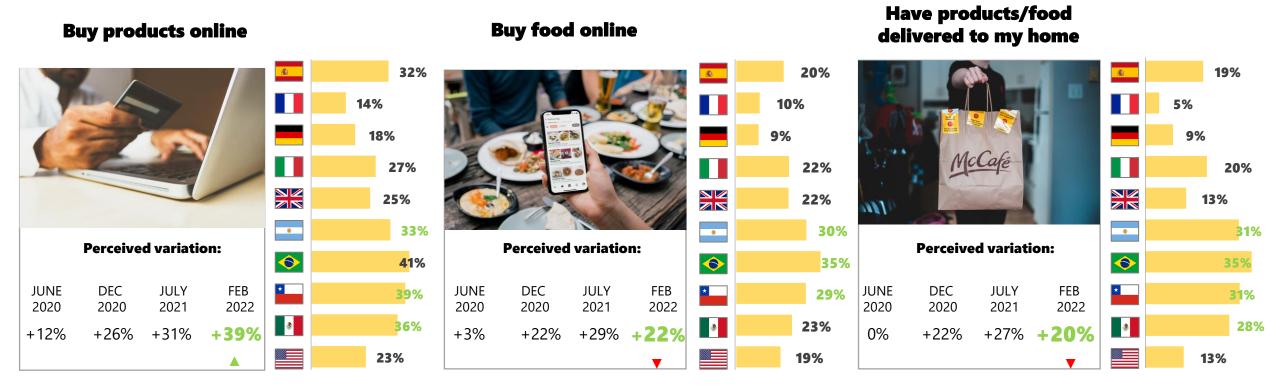
the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement



Nevertheless, the new discovered channels do not disappear

Online is confirmed as a growing option, and delivery, although down slightly from the last wave, still shows a greater presence than it did before the pandemic.



Total sample: 3.050 respondents

Question: Do you think that you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement \blacktriangle

The online purchase is a reality in all the categories

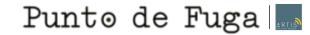
even beating offline for books, electronical devices and toys

l prefer to buy.	••	– N	Nostly online	Both	
Book and music		38			75
Electronical devices		33			70
Games/ toys		32			72
Accessories	22			<mark>5</mark> 6	
Sports clothes or accessories	22			<mark>5</mark> 8	
Furniture, home decoration	21			54	
Casual clothes	21			56	
Stationery products	20			50	
Cosmetics	20			<mark>5</mark> 4	• • • •
Business clothes	19			<mark>4</mark> 9	<>0
Pharmaceutical products	14		37		
Cleaning products	12		35		
Alcoholic beverages	11		32		
Groceries	9		33		
Fresh food	7	20			•

Total sample: 3.050 respondents **Question:** How do you prefer to buy...?

#7. Sustainability under construction





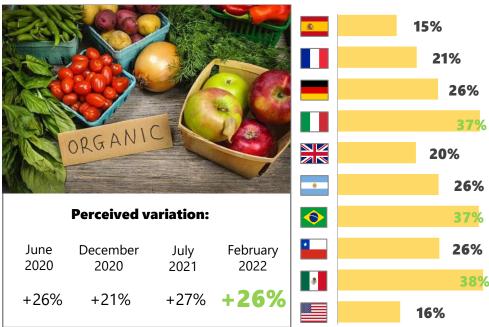
Sustainability is important and the pandemic has reinforced it

66% says it is a very or fairly important aspect to consider before purchasing a product or service. Greater relevance in Brazil, Mexico, Italy and France; Lower relevance in UK, United States, Germany and Spain.

Relevance of the sustainability in product & services consume 33% 33% 27% 5% 3% Not important Quite important Very important Not very Somewhat at all important important 8% 66%

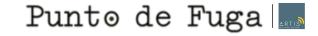
Because of pandemic...

Buy environmentally friendly products



Total sample: 3.050 respondents

Question: To what extent is sustainability important to you in the products and services you buy and consume?



And we are even willing to pay a little more in some categories



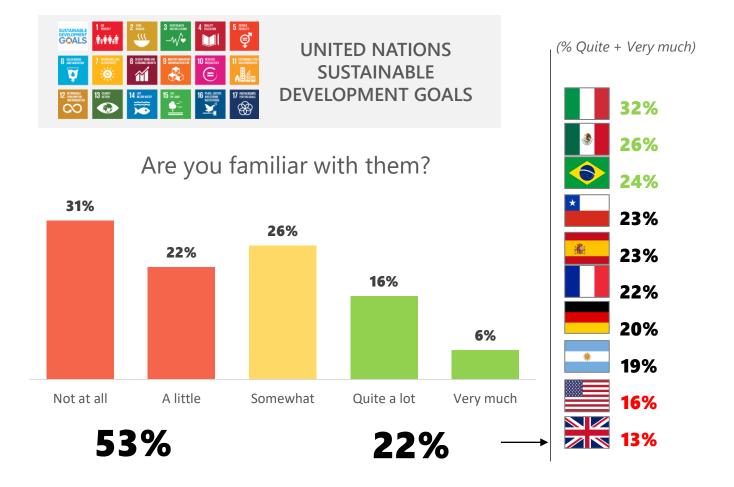
Total sample: 3.050 respondents

Question: Would you be willing to pay a little more for a brand that was more sustainable in each of the following categories?

But there are still many unclear or unfamiliar concepts surrounding sustainability

In this sense, great unawareness of SDGs across countries, and a total unknowledge in USA or UK



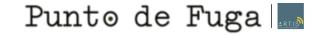


Total sample: 3.050 respondents **Question:** To what extent are you familiar with the SDGs?



#8. Work revolution. New models of work

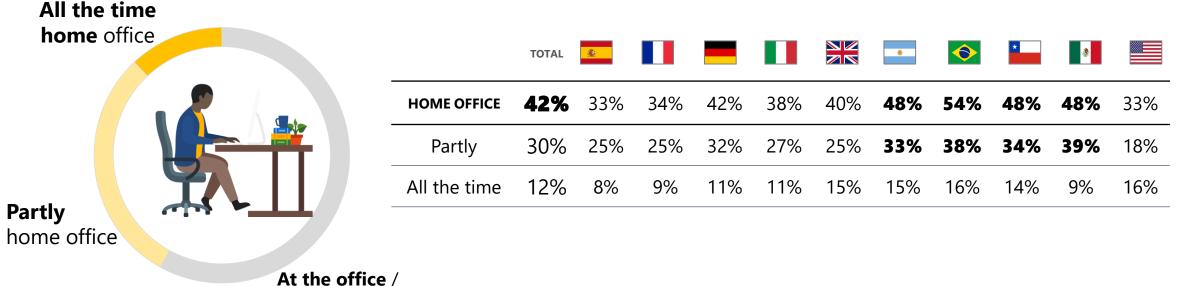
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When the future, flexibility and the hybrid format are expected to continue, although face-to-face attendance remains high.

Higher expected presence in LATAM

...when pandemic situation ends



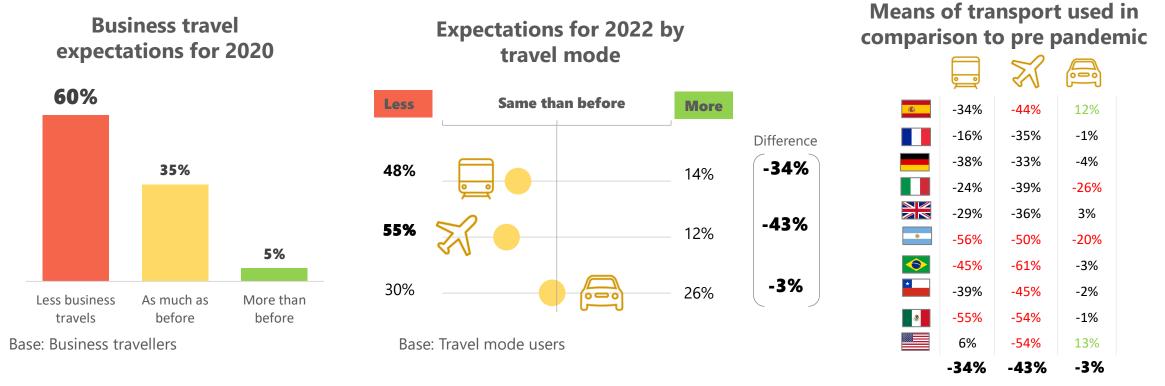
place of work

Total sample: 3.050 respondents

Question: Are you working in home-office during this pandemic of COVID 19 in comparison to the time before the pandemic? / If you think about the time when the pandemic has become endemic or disappeared? Do you expect to work...

The home office affects also business trips that have been dramatically reduced

As 60% expects to travel less, and only car trips will reach previous traffic levels.



*Difference between less used and more used

Total sample: 3.050 respondents

Question: Before the pandemic of COVID 19 did you have to do any business travel? / Comparing the time before the pandemic of COVID 19 with the situation now at the beginning of 2022 are you doing.... / And how do you travel for business reasons comparing the time before the pandemic of COVID 19 with the situation now at the beginning of 2022?

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Home office improves work-life balance and flexibility, but can also lead to "disaffection and emotional disengagement"

For some, work is no longer a simple trade of salary for labor. It is now one of many elements in the balance

More than 50Million* Americans quit their job in 2021

* Source: U.S. Bureau of Labor Statistics



The phenomenon called the **GREAT RESIGNATION** has not yet spread to other countries, but is something to be aware of

Punto de Fuga

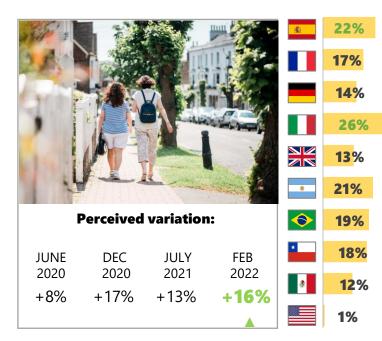
#9. A mobility that is still km0... but that looks far ahead.

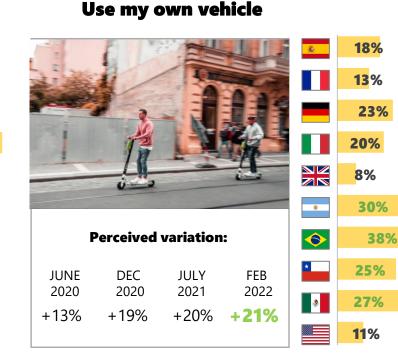


Mobility becomes sustainable because safety is sought after

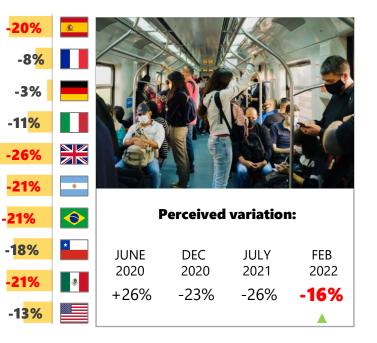
Options that reinforce peoples security gain importance, the use of public transportation is still seen with reservations (especially in LATAM)

Walking, getting around on foot





Use public transportation



Total sample: 3.050 respondents

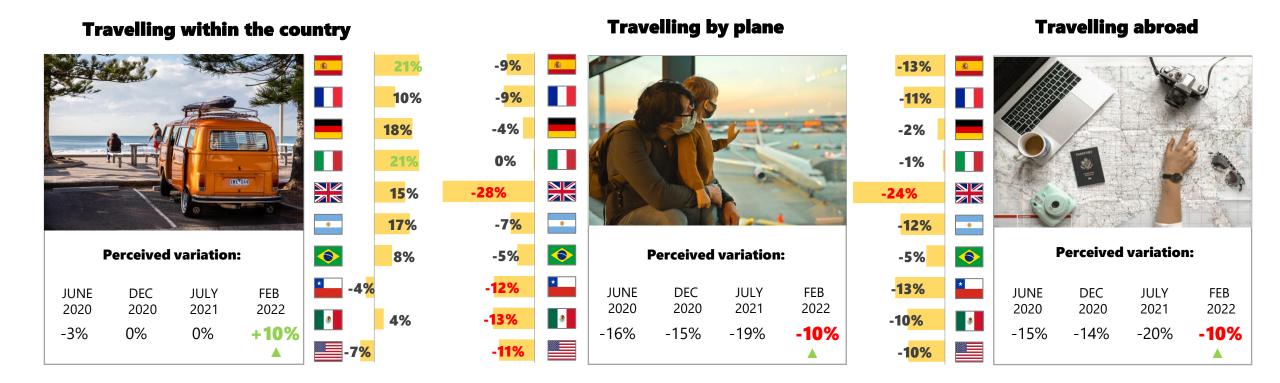
Question: Do you think that you will do less, about the same, or more of each of

the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement **A**

Travel, for the time being, remains domestic

but the trend shows that we are progressively reducing our fears of flying and of leaving the country.



Total sample: 3.050 respondents **Question:** Do you think that you will do less, about the same, or more of each of the following activities compared to the 12 months before COVID-19 started?

Variation vs previous measurement **A**

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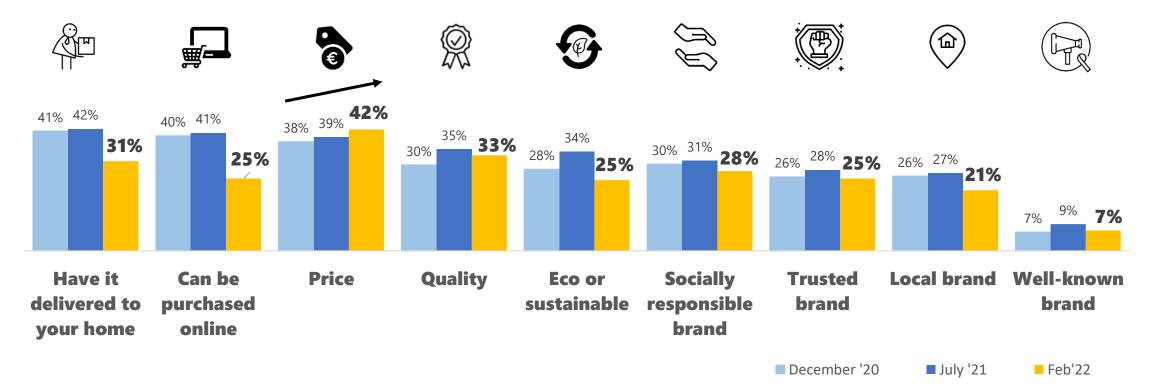
#10. If the economy is uncertain, don't forget the price

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Drivers are changing... again

Price is an increasingly relevant factor, while other aspects (such as delivery or the possibility to buy online), which were paramount in the pandemic, are no longer so decisive.

Difference (More important - More important than before)



Total sample: 3.050 respondents

Question: In the future, to what extent do you think each of the following factors will be more or less important than before COVID-19 when buying products or services?

Key learnings







Key learnings

After 2 years of pandemic, society has adapted to a new frame of reference, it has mutated. With uncertainty at the epicentre of our lives, long-term plans have no place, and instead we try to live the present, and come to terms with reality. A reality conditioned not only by pandemic developments, but also by the various social, geopolitical and economic phenomena we are experiencing.

The TRANS PANDEMIC SOCIETY is a society

- ... living with uncertainty and fear of the future
- ... with widening divides
- ... emotionally more unstable
- ... seeking refuge in present enjoyment
- ... supportive in times of need, but individualistic in everyday life.

In this new frame of reference, different trends are crystallising:

- re-evaluation of the **home** and the need to be with our loved ones.
- concern for health that promotes **healthy** habits.
- desire to live in the **present** as a refuge from future uncertainty.
- consolidation of **digital** shopping, which coexists with face-to-face shopping.
- search for **sustainability**, albeit still with gaps
- **labour** revolution still to be built, which maintains hybrid teleworking.
- **mobility** is still limited and km0, but awaiting its return.
- reordering of drivers in purchasing, with an increasing importance of **price**.

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And what should the role of brands be?

In the face of...

... an uncertain future
... a complex world
... emotional fragility
... the need to squeeze the present
... growing inequality

SECURITY CLARITY EMPATHY ENJOYMENT COMMITMENT

We are a quantitative and qualitative research institute



Research based on a deep knowledge of PEOPLE, to provide INSIGHTS that add VALUE to brands.

Experts in society, experts in psycho-social studies



We incorporate this knowledge in all our projects



Trans-pandemic society (4th wave) | July 2022



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